

Bridging the divide: Linking training to services

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"Bridging the divide: Interdisciplinary partnership for HIV and health systems strengthening" was the topic for one of the pre-conferences for the AIDS 2010 International Conference in Vienna Austria (between 18th to 23rd July 2010) (1). Africa is said to have about 11% of the world's population and 24% of its disease burden, but only 3% of its health workers (2). This shows the dire need for investing in human resources capacity building within the African health systems. Efforts in the control of targeted diseases (HIV/AIDS, TB, malaria and others) should also be undertaken in a manner that also strengthens the health system, rather than distracting health systems and fragmenting other health programs.

For the past decade, global AIDS donors—including the U.S. President's Emergency Plan for AIDS Relief (PEPFAR), the Global Fund to Fight AIDS, Tuberculosis and Malaria (the Global Fund), and the World Bank's Multi-Country HIV/AIDS Program for Africa (the MAP)—have responded to HIV/AIDS in sub-Saharan Africa as an emergency. Financial and programmatic efforts have been quick, vertical, and HIV-specific. To achieve ambitious HIV/AIDS targets, AIDS donors mobilized health workers from weak and understaffed national health workforces. Such measures have resulted in imbalance in the distribution of the meager human resources for health between the various health sector programs. Even after a decade of such investments, the imbalances and shortages in human resources still persist. This requires that AIDS donors should begin to address the long-term problems underlying human resources shortages and other undesired effects of targeted programs (3).

Even in countries like Ethiopia, where attempts are being made to use funds from targeted programs towards health systems strengthening, it has been difficult to align the priorities of donors with needs on the ground (4, 5). The basic needs of the health system (such deployment of human resources at peripheral public facilities) seem to receive little attention

from foreign donors. Support to AIDS related activities through PEPFAR is ten times the amount spent on maternal health, despite the fact that Ethiopia's death rate for mothers giving birth is among the highest in the world (6). Overall, lack of funds for the country's health systems remains a major problem. There are only 0.02 physicians and 0.24 nurses and midwives per 1000 people, compared with the WHO minimum recommended standard of 2.3 per 1000. Only 5.7% of women get professional medical assistance when delivering and the country has an extremely high birth rate, yet funding to address these problems is highly uneven (7).

The new Health Extension Program and the expansion of Primary Health Care Units, efforts that are highly laudable, seem to suffer from problems of staffing and service quality. This shows that there should be ways for the Global Fund to support in addressing the health workforce crisis in developing countries (8). Current ART delivery models do not focus sufficiently on long term retention of human resource capacity, the most important issue for the long term success of ART delivery programs (9). Despite being a "noble international health initiative", PEPFAR is still blamed for failing to address many of the other serious and deadly health threats causing harm in lower income countries, in addition to HIV/AIDS (10). Most of the articles in this issue also demonstrate the fact that there are many other health problems requiring attention and support in Ethiopia (11-13).

The other peculiar feature in the context of Ethiopia is the need to "bridge the divide" between training of human resources in the education sector and the deployment within the health sector. In actual fact, this is one of the areas that should be given attention if we want to mitigate the problem of brain drain from developing countries like Ethiopia. Physician training in Ethiopia was started in 1964 and by the end of 2008 (after 40 years of training) a bit more than 3000 physicians were trained locally. One third of these have left the country and out

of the remaining 2000 only 50% were working in the public sector in 2008 (14). At this moment, the Human Resources for Health Strategy of the country envisages to have about 15,000 physicians by 2020 (15). This may seem feasible in view of the number of the ground work within the education sector and the number of universities that have now started to train physicians. However, there does not seem to be strong link between training and the health sector realities. Health workers should be trained within a framework that gives them close orientation and attachment to their health system so that they would be more committed towards serving in it when they graduate.

In the past, training of health workers used to be conducted in such a manner that they are in close contact with the health system that serves as the site of their future deployment. In such a situation, they will feel at home when they graduate and will have no problem of internalizing and owning the realities within the health sector. However, with the expansion of health training institutions, health systems oriented training does not seem to have been given the required level of attention. Unless this situation is timely addressed, training of health workers will tend to continue in a manner that makes them feel alien to the local realities. This, in turn, is likely to aggravate the situation of brain drain, rather than contribute effectively to health systems strengthening.

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